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65-4593

6 AUG 1965

MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT : External Presentations Usually Made by the Director,
the Deputy Director, or the Executive Director-Comptroller

1. This memorandum is for information only.
2. This memorandum is a revision of the 2 August memorandum on the same subject to the Executive Director-Comptroller from the Director of Training.
3. Either the Director, the Deputy Director, or the Executive Director-Comptroller usually gives presentations, periodically repeated, for these organizations:
 - National War College, Washington, D.C.
 - Industrial College of the Armed Forces, Washington, D.C.
 - U.S. Army War College, Carlisle Barracks, Pennsylvania
 - Naval War College, Newport, Rhode Island
 - Air War College, Air University, Maxwell Air Force Base, Alabama
 - Armed Forces Staff College, Norfolk, Virginia
 - Defense Intelligence School, Washington, D.C.
 - U.S. Army Special Warfare School, Fort Bragg, North Carolina
 - Marine Corps Command and Staff College, Quantico, Virginia
 - Marine Corps Amphibious Warfare School, Quantico, Virginia
 - State Department Senior Seminar on Foreign Policy, Washington, D.C.
 - Foreign Service Institute National Interdepartmental Seminar, Washington, D.C.
 - Project USEFUL, Headquarters Building
4. This list does not include single, non-periodic presentations such as the one recently given by the Executive Director-Comptroller at the National Security Agency nor does it include presentations that may have been given by the Director, the Deputy Director, or the Executive Director-Comptroller in response to direct requests of which the Office of Training was not aware.
5. Normally the requests for external presentations are sent to the Director, who may accept for himself or may designate either the Deputy Director or the Executive Director-Comptroller.

JOHN RICHARDSON

for MATTHEW BAIRD
Director of Training~~SECRET~~GROUP 1
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Bannerman and Baird

Monday, 30 August, 2 p.m.

7. Please arrange
for Bennet
+ Baird to see
me soon re
NDS and

USEFUL presentation
- also the 2 wk
USEFUL - How
valuable is it?
Is it too large
now

Senior Seminar on Foreign Policy

Once a year--begins on 16 August 1965
and ends the first or second week of June
1966.

Mr. Kirkpatrick made the presentation.

National Interdepartmental Seminar

Six times a year--Agency lecture during
NIS visit to Headquarters which is usually
on Tuesday or Wednesday of the third week
of the seminar.

Mr. Kirkpatrick made the presentation.

Next running--16 September - 8 October.

Project USEFUL

Once a year in the fall. Next running--
18-29 October.

DDCI and ExDir spoke on first day, DCI
on last day.

Abbreviated USEFUL (2-day)

Twice a year in February and May.

Opened by DDCI, closed by DCI

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65-44121

4 August 1965

MEMORANDUM FOR: Director of Training

THROUGH : Deputy Director for Support

REFERENCE : Memo dtd 2 Aug 65 to ExDir fr DTR, subj:
External Presentations Usually Made by the DCI,
the DDCI, or the ExDir-Compt.

I met with the Director and Deputy Director today and presented to them the substance of reference memorandum. It was decided that the Agency would accept invitations from the organizations you listed with the following division of labor:

<u>School</u>	<u>Speaker</u>
National War College, Washington D. C.	DCI
U.S. Army War College, Carlisle Barracks, Pennsylvania	DCI
Naval War College, Newport, Rhode Island	DCI
Air War College, Air University, Maxwell Air Force Base, Alabama	DCI
Marine Corps Command and Staff College, Quantico, Virginia	DCI
Industrial College of the Armed Forces, Washington, D. C.	DDCI
Defense Intelligence School, Washington, D. C.	DDCI
✓ Armed Forces Staff College, Norfolk, Virginia	ExDir

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**U. S. Army Special Warfare School,
Fort Bragg, North Carolina**

**Amphibious Warfare School, Quantico,
Virginia**

**To be recom-
mended by the
Director of
Training and
approved by the
Executive Director.**

/s/ L. K. White

**L. K. White
Executive Director-Comptroller**

**cc: DCI
DDCI**

LKW:rcr:4 Aug 65

Distribution:

Orig & 1 - adsej:

~~1~~ - LKW chrono

1 - ER

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Executive Registry

65-3841/2

7 August 1965

MEMORANDUM FOR: Director of Training

Matt:

I am returning your 14 July memorandum, subject: "Participation of Mr. Kirkpatrick in Internal and External Presentations," with some marginal notes which I hope will be helpful. They are intended to be for very general guidance.

We have lost one of our ablest speakers in Kirk, and, as I have already indicated, I do not propose to fill his shoes in this area. This does not mean, of course, that I am not more than willing to assist in any appropriate way. However, inasmuch as we have a new DCI who rather likes to make presentations and a new and extremely professional DDCI, I think that we have to take an entirely new look at the question of presentations, both external and internal, which the DCI, DDCI, and Executive Director should be expected to make. I am sure that we have plenty of talent elsewhere in the Agency to pick up the chores in this area for which we depended on Kirk and which the DCI, DDCI, and Executive Director do not now wish to undertake.

Your recommendations in this regard are welcome at any time.

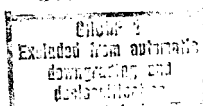
/3/
L. K. White

Att

ExDir:LKW:sbo

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- 0 & 1 - Adse via DD/S w/0 of att
- 1 - ER w/cy of att
- 1 - ExDir w/cy of att

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Executive Registry

65-3841/1

14 July 1965

MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT : Participation of Mr. Kirkpatrick in
Internal and External Presentations1. This memorandum is for information only.

2. Mr. Kirkpatrick participated in the following internal presentations.

Suggest we ask S. Kent or some of our other historians to do this → Intelligence School

a. CT (and JOT) Introduction to Intelligence Courses -- briefings on "The Central Intelligence Concept" -- two or three courses each year.

Ex. Dir. or chief of our planning staff (if we have one) might do this → b. Intelligence Review Course -- briefings on "Central Intelligence and the Outlook for the Future" -- twice each year.

Ex. Dir → c. Management Training Senior Seminars -- Course introductions and/or conclusions -- two to four times each year.

Speaker appropriated to occasion to be selected Ad Hoc → d. Orientation and Briefing Officer's programs for U. S. Government training programs at all levels -- briefings and lectures on all phases of CIA activities as requested -- at least a dozen times each year.

Operations School

Chiefs of Station Seminar →
Project USEFUL
Clandestine Services Review Course

Ex Dir (if this is a org. mission + function type of presentation) →

Ex. Dir. - if these are informal non-Operational type Presentations

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I doubt that
there is a
role here for
LRSW

Operations Course
Operations Familiarization Course

Midcareer Executive Development Course

Someone familiar with
"Long Range Plan"
could do this

On the first Monday of the Course, Mr. Kirkpatrick spoke
in the morning -- "The Agency: Past, Present and Future."

J. Kent or his
Someone of his
ilk

He participated on the evening of the same day in the Seminar
on Intelligence and National Security. / Occasionally in an
emergency Mr. Kirkpatrick addressed the Course at the Open-
ing Session or the Closing Session and presented certificates
at the end of the Course as he did for the last Course (15-30
minutes).

DCI, DDCT
or Ex/Dir.

3. In addition, Mr. Kirkpatrick participated in the following
external presentations:

DCI — U.S. Army War College, Carlisle Barracks, Pa.

DDCT — Industrial College of the Armed Forces, Washington, D. C.

DCI — Naval War College, Newport, Rhode Island

DDCT — Defense Intelligence School, Washington, D. C.

To be selected U.S. Army Special Warfare School, Ft. Bragg, N. C.

? Air Force Reserve Officers

DCI — Marine Corps Command & Staff College and Amphibious Warfare
School, Quantico, Va.

? Marine Corps School, Quantico, Va.

DCI — Air War College, Air University, Maxwell Air Force Base,
Alabama

Ex. Dir. — Armed Forces Staff College, Norfolk, Va.

STAT

MATTHEW BAIRD
Director of Training

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ROUTING AND RECORD SHEET				
SUBJECT: (Optional)				
FROM: Deputy Director of Training 819 Glebe		NO. STAT		
		DATE 11 August 1965		
TO: (Officer designation, room number, and building)	DATE		OFFICER'S INITIALS	COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)
	RECEIVED	FORWARDED		
1. Col. White				<p>The DDS asked for the attached list with particular reference as to whether manuscripts were available in the event he might be called on to make one or another of these presentations. The attached may be of interest to you for background information.</p> <div>John Richardson</div>
2.				
3.				
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14.				
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Executive Registry

65-4681

9 August 1965

MEMORANDUM FOR: Executive Officer to the DDS

SUBJECT : Presentations Given by Mr. Kirkpatrick

1. As requested in your 4 August phone call, I am submitting a list of the presentations given by Mr. Kirkpatrick during recent years. The list gives the organization or group addressed; the title of the presentation given; and the availability of manuscripts, notes, or tapes.

2. This list is based on OTR records and therefore does not include presentations that Mr. Kirkpatrick may have given in direct response to requests of which OTR was unaware. Neither does it include short, informal talks that Mr. Kirkpatrick has given in various training activities such as the Mid-Career Course and the Management Seminars.

Chief, Intelligence School

Distribution:

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✓ - DTR
1 - C/IOF
2 - C/IS

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Non-Agency Presentations

1. National War College -- Origin, Missions, and Structure of CIA
(manuscript available in OTR)
2. Industrial College of the Armed Forces -- Nature and Significance
of Strategic Intelligence (manuscript available in OTR)
3. U.S. Army War College -- The Long-Range Threat (manuscript
available in OTR)
4. Naval War College -- The Threat and the Challenge (manuscript
available in OTR)
5. Air War College -- Responsibilities and Functions of CIA
(manuscript available in OTR)
6. Armed Forces Staff College -- The Central Intelligence Agency
(Origin, Missions, and Structure of CIA -- no manuscript
available but basically the same as No. 1 above)
7. Defense Intelligence School -- Nature and Significance of
Strategic Intelligence (manuscript available in OTR)
8. U.S. Army Special Warfare School at Fort Bragg -- The Agency's
Role in Counterinsurgency (manuscript available as TS Document
188566, dated 13 October 1964)
9. Combined Marine Corps Command and Staff College and Amphibious
Warfare School -- Intelligence in Counterinsurgency (manuscript
available in OTR)
10. State Department Senior Seminar on Foreign Policy -- Philosophy
of Clandestine Operations and State - CIA Relations (no
manuscript available, but basically the same as No. 11 below)
11. State Department Mid-Career Council -- Philosophy of Clandestine
Operations and State - CIA Relations (manuscript available in OTR)
12. FSI National Interdepartmental Seminar -- The Agency's Role in
Counterinsurgency (tape recording available in OTR)
13. National Security Agency -- Development, Missions, and Structure
of CIA (manuscript available in SPINT Staff)

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- 3 -

Agency Presentations

1. Clandestine Services Review -- Closing Remarks (outline of content available in OTR)
2. Intelligence Review -- An Appraisal of the Central Intelligence Concept (manuscript available in OTR)
3. Chief of Stations Course -- The Chief of Station as Individual and as Institution (no manuscript available)
4. Career Training Program Introduction to Intelligence -- The Development of the Central Intelligence Concept (no manuscript available but basically the same as the presentation Nature and Significance of Strategic Intelligence, of which a manuscript is available in OTR)
5. Career Training Program Operations Familiarization Course -- Graduation Address (1961 manuscript available in OTR)
6. Career Training Program Operations Course -- Graduation Address and other talks (manuscripts available in OTR)
7. Special Orientation for Agency Appointees to Senior Schools -- The Image of CIA (notes available in OTR)

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